

COMMON CENT\$

Citizens Guide to County Finances

For the Fiscal Year Ended September 30, 2020



Nikki Alvarez-Sowles, Esq.
Pasco County Clerk & Comptroller

#ServeAndConnect

MESSAGE FROM CLERK ALVAREZ-SOWLES

Dear Neighbors,

Honesty and transparency in government form the keystone of our republic, especially during historically challenging times. The right to know how government collects, manages, and spends the public's money is fundamental. That right cannot, and must not, be suspended or altered because of some external crisis, such as a pandemic.

As your elected Clerk & Comptroller, I strive to provide clear, consequential, and accessible information about how your tax dollars are used in Pasco County. This year's *Common Cent\$* offers a broad, accurate, and readily digested assessment of our County's financial and economic well-being, even as local government took on unprecedented responsibilities to battle COVID-19.

Among the highlights captured in this year's publication for fiscal year ended Sept. 30, 2020:

- The growth in new construction (Page 8) helped property tax revenues increase 9.7%, to \$266.7 million (Page 11), allowing Pasco County to address initiatives in its Strategic Plan (Page 7).
- Total County revenues in governmental and business-type activities increased over fiscal year 2019 by approximately \$114.4 million, or 13%. The largest increase is attributed to operating grants and contributions (\$124.3 million), and is a direct result of funding received to assist the community with the COVID-19 pandemic (Page 11).
- The Clerk & Comptroller's management of investments resulted in \$27.4 million of investment-related income last year (Page 23).
- The County's net worth grew by \$193 million (8.79%) from 2019 to a total net position of \$2.39 billion (Page 25).

It is my honor and privilege to serve as your Clerk & Comptroller. I thank you for your interest in *Common Cent\$* to learn more about Pasco's fiscal and economic conditions and opportunities enabling you to become a knowledgeable participant in the discussion of these important topics.

Sincerely,



Nikki Alvarez-Sowles, Esq.

Pasco County Clerk of Circuit Court & County Comptroller



Nikki Alvarez-Sowles, Esq.

Pasco County Clerk & Comptroller

Nikki Alvarez-Sowles, Esq., became the eighth Pasco County Clerk & Comptroller on Aug. 14, 2019. She was appointed April 2021 to the Clerks of Court Operations Corporation Executive Council by Senate President Wilton Simpson.

Since 2007, Clerk Alvarez-Sowles has served the Office guiding numerous taxpayer-friendly initiatives to improve customer service, boost efficiency, drive down costs, and enhance transparency.

Clerk Alvarez-Sowles was admitted into The Florida Bar in 2001 after earning her Juris Doctor at Thomas M. Cooley Law School in Lansing, Michigan, in 2000.

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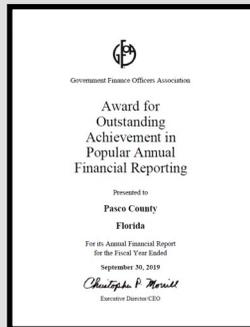
About This Guide

Common Cent\$: *Citizens Guide to County Finances* provides an overview of the finances and areas of responsibility of Pasco County's primary government, which includes the Board of County Commissioners (BCC), Clerk & Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. Because this is an overview of the finances of Pasco County, it does not conform with GAAP and reporting requirements for governmental entities. In addition, the activities of discretely presented component units of Pasco County are not included in this report.

This guide has been recognized for excellence by the Government Finance Officers Association (GFOA) five consecutive years.

The Award for Outstanding Achievement in Popular Annual Financial Reporting recognizes conformance with the highest standards for preparation of state and local government financial reports.

The Annual Comprehensive Financial Report (ACFR), the primary support document for this guide, has received GFOA's Certificate of Achievement for Excellence in Financial Reporting 37 consecutive years. Visit www.pascoclerk.com to learn more about these award-winning reports.



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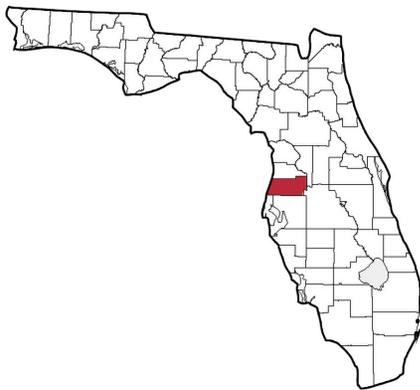
ABOUT PASCO COUNTY

Pasco County was created by the Florida State Legislature June 2, 1887, when Hernando County was divided into three parts, separating Citrus County to the north and Pasco County to the south.

Pasco County is centrally located on Florida's West Coast, 23 miles north of downtown Tampa and 50 miles west of Orlando. This unique location places Pasco County within both a nine-county region referred to as the Nature Coast, as well as the four-county Tampa-St. Petersburg-Clearwater Metropolitan Statistical Area. The County contains a total area of 868 square miles, of which approximately 747 square miles are land; the balance is water.

Pasco County's 541,958 permanent residents make it the 12th most populous county in Florida, with a 2020 population density of 726 residents per square land mile.

Six incorporated municipalities within Pasco County comprise a total 2020 estimated population of 47,199. New Port Richey is the largest city in the County with a population of 16,935. Dade City, the County seat, is the third largest city with a population of 7,402. The remaining four municipalities include Port Richey, San Antonio, St. Leo, and Zephyrhills. Approximately 494,759 residents live within unincorporated Pasco County. For comparison, this total would make unincorporated Pasco County the second largest city in the State of Florida and the sixth largest municipal jurisdiction.



Source: Bureau of Economic and Business Research

ABOUT THE CLERK & COMPTROLLER

The Florida Constitution, which has governed Florida for more than 180 years, established the Clerk & Comptroller as an elected public trustee in 1838, establishing at the county level a system of checks and balances that has served the public well. The functions and duties of Clerk & Comptroller vary from state to state. In Florida, the Clerk is not only Clerk of the Circuit Court, but also the chief financial officer and county recorder, as well as serving the County as the ex officio clerk of the Board of County Commissioners (BCC).

Pasco County

Clerk & Comptroller

Mission

We serve and connect our community to our government partners and the justice system by delivering exceptional services.

Vision

Trusted service for a better community.

Values

Integrity
Compassion
Teamwork
Continuous Improvement



Clerk of the Circuit Court: The Clerk guarantees the integrity of all court-related documents in Pasco County. The Clerk processes and files all case documents and evidence, making them available to the public. The Clerk also is responsible for managing the Court's jury system and providing citizens who wish to represent themselves in court with free court forms.



County Comptroller & Auditor: As Chief Financial Officer, the Clerk oversees BCC spending by performing a preaudit of invoices before payment, recording revenues and processing payments on behalf of the BCC. The CFO invests available county funds to earn interest income, and ensures taxpayer funds are used lawfully. In addition, the Clerk performs independent risk-based and financial audits.



County Recorder: The Clerk preserves and ensures the integrity of the Official Record Books of Pasco County. Documents such as mortgages, deeds, liens, judgments, and marriage licenses are recorded, indexed, and preserved for public record dating back to the formation of the County in 1887.



Ex Officio Clerk of the Board of County Commissioners: The Clerk prepares and maintains the records of county commission and other government meetings for the public. The Clerk also administers the Value Adjustment Board to allow citizens to contest their property's assessed value.

GOVERNMENT IN PASCO COUNTY



PASCO

Constitutional Officers



Nikki Alvarez-Sowles
Clerk & Comptroller

- Clerk of Circuit Court
- County Recorder
- County Comptroller
- Clerk to the Board of County Commissioners



Brian Corley
Elections Supervisor

- Oversees the election process



Gary Joiner
Property Appraiser

- Assesses your property's taxable value



Chris Nocco
Sheriff

- Protects our community



Mike Fasano
Tax Collector

- Collects your taxes

Per Florida statute, voters elect five independent constitutional officers who represent the entire county and are separate and apart from the Board of County Commissioners. Constitutional officers are elected countywide every four years on a partisan ballot with no term limits. Each of the five constitutional officers administers his or her office, although each must obtain budgets and facilities from the Board of County Commissioners.



Board of County Commissioners



Ron Oakley
District 1



Mike Moore
District 2
Chairman



Kathryn Starkey
District 3



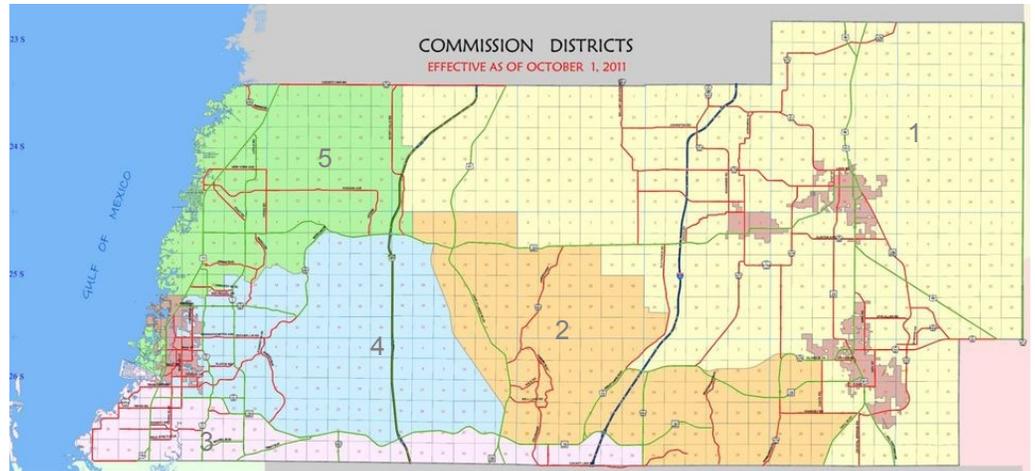
Mike Wells
District 4
Vice Chairman



Jack Mariano
District 5

Elected countywide, Pasco County Commissioners represent individual districts, serving four-year terms.

The Board acts as the local legislative and executive body, setting public policy, levying taxes, and funding public projects and programs.



MAJOR INITIATIVES

In 2018, the Board of County Commissioners (BCC) adopted a four-year Strategic Plan. The plan outlined four areas with targeted initiatives to help the County achieve the vision of becoming “Florida’s Premier County” through 2021. These focus areas are outlined below and help drive major budgetary and funding decisions by the BCC.



Create a Thriving Community

- Reduce potential for flood damage
- Improve multimodal transportation system
- Improve water utility system
- Revitalize and reinvest in neighborhoods



Enhance Quality of Life

- Improve public safety response
- Deliver essential services
- Provide cultural, educational, and recreational opportunities
- Protect and conserve the County’s natural resources



Stimulate Economic Growth

- Maintain financially stable and transparent government
- Attract and retain businesses
- Reduce business barriers for economic growth
- Improve intergovernmental and interagency collaboration



Improve Organizational Performance

- Exceed customer expectations
- Develop customer-centric workforce
- Optimize processes
- Promote positive change through business innovation

PASCO COUNTY FINANCIAL STATISTICS

Largest Taxpayers

Principal Taxpayers Pasco County	Taxable Assessed Value
Duke Energy Florida	\$469,306,451
Withlacoochee River Electric Cooperative	297,352,790
Frontier Florida LLC	145,264,591
HCA Health Services Florida	121,804,896
Tampa Premium Outlets LLC	97,245,270
Tampa Electric Company	79,996,066
Bright House Networks LLC	81,513,952
Walmart Stores East LP	68,754,906
Publix Super Markets Inc.	72,344,998
Florida Gas Transmission Company	79,444,011

Source: Pasco County Property Appraiser

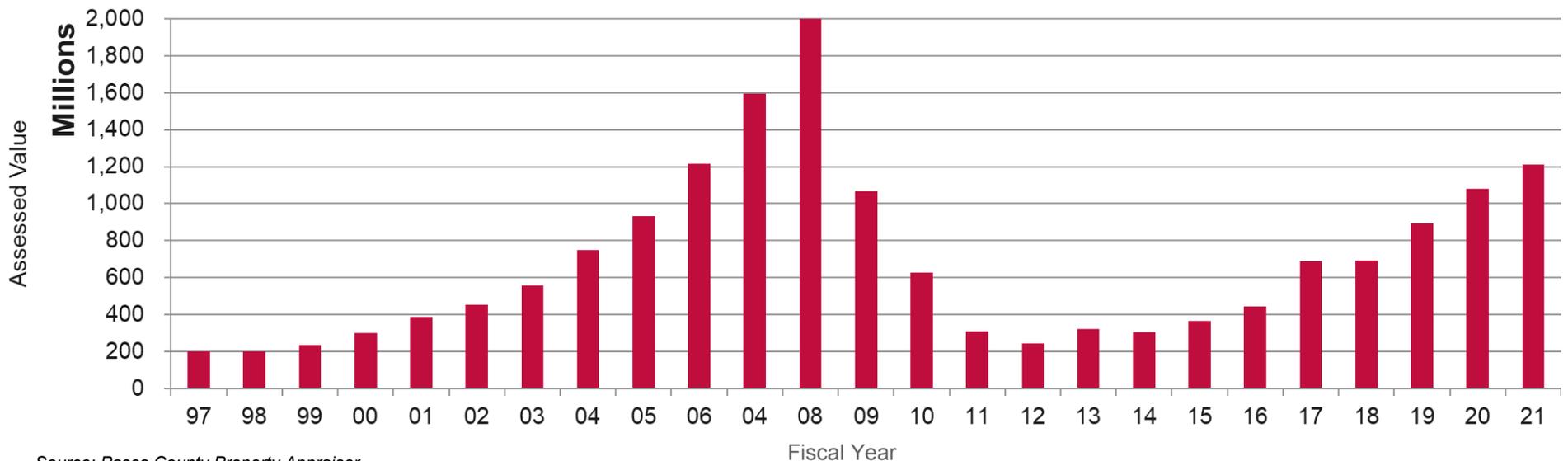
Cost of Living Index

Pasco County	98.10
Florida	100.73

The cost-of-living index compares expenses an average person can expect to incur acquiring food, shelter, transportation, energy, clothing, education, healthcare, childcare, and entertainment. The set base number is 100 so cost of living can be evaluated across cities and regions nationwide.

Source: The 2020 Florida Price Level Index; Jim Dewey, Director of Economic Analysis, Florida Polytechnic University

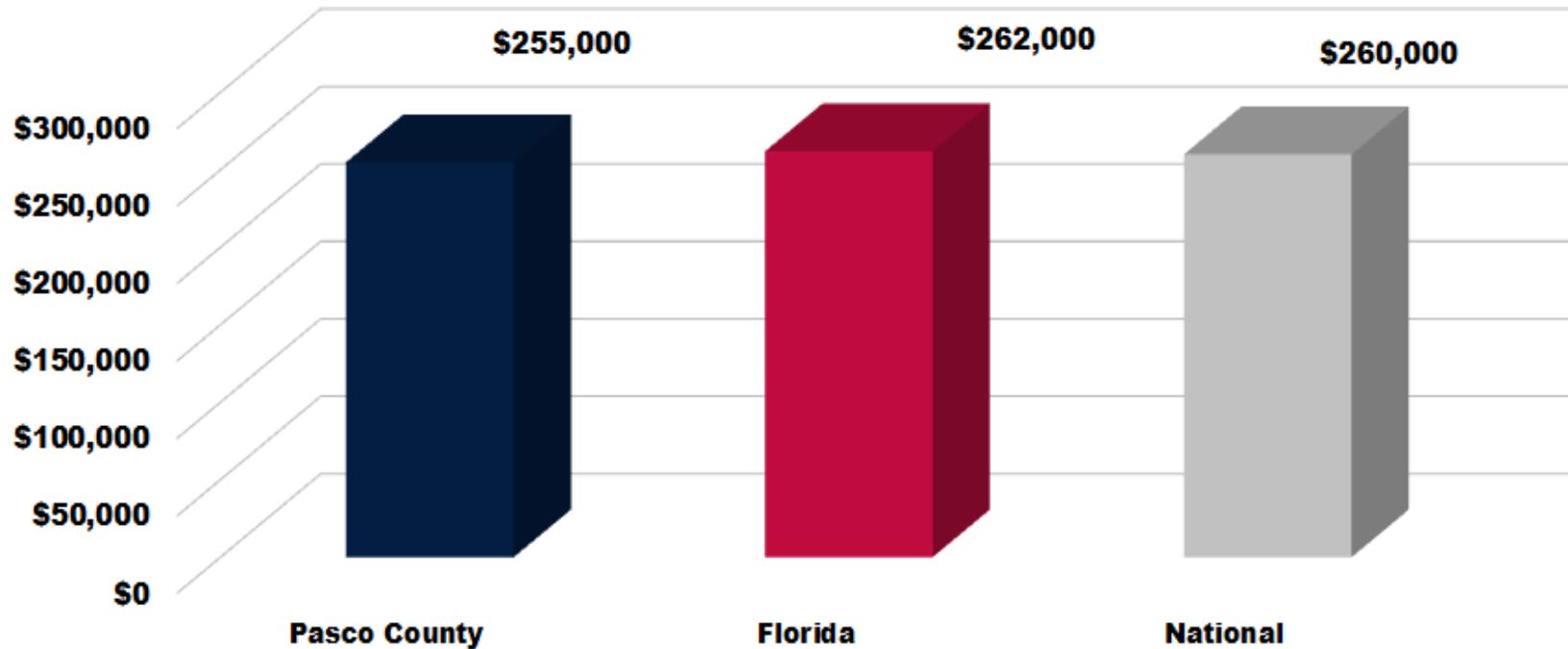
Net Taxable Value of New Construction



Source: Pasco County Property Appraiser

PASCO COUNTY HOUSING MARKET

Median Single-Family Sales Price



Source: Zillow.com

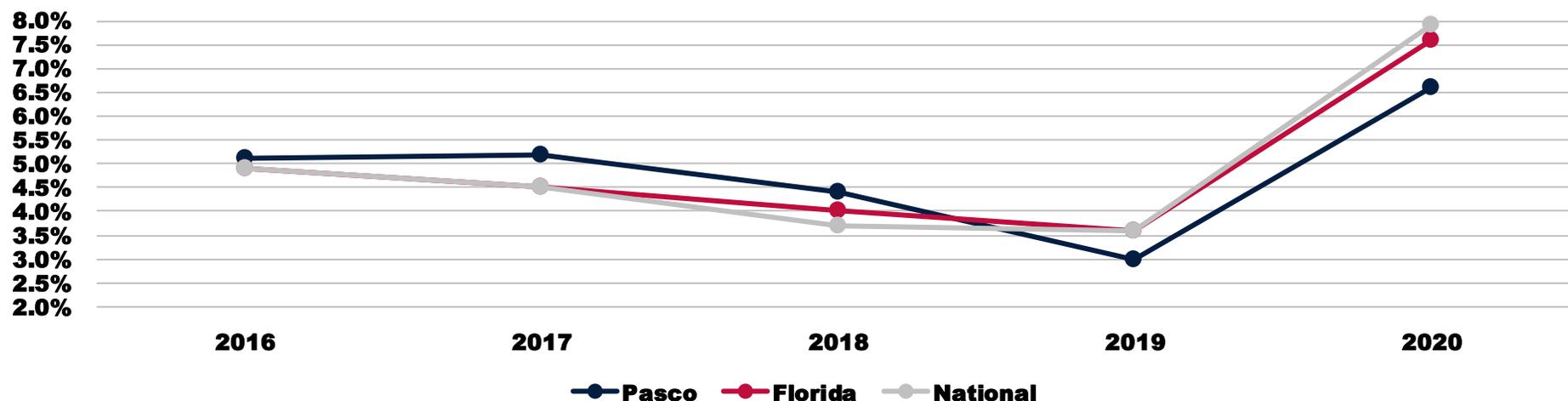
Mortgages, Deeds, Foreclosures, and New Residential Permits in Pasco County

	2016	2017	2018	2019	2020
Mortgages Recorded	20,663	21,212	21,669	16,356	28,854
Deeds Recorded	30,250	29,858	30,090	18,638	30,443
Foreclosure Filings	1,996	1,602	1,470	1,453	972
New Residential Building Permits	3,117	3,728	3,894	4,516	5,373

Source: Pasco County Clerk & Comptroller and Pasco County BCC

PASCO COUNTY LABOR MARKET

Unemployment Rate



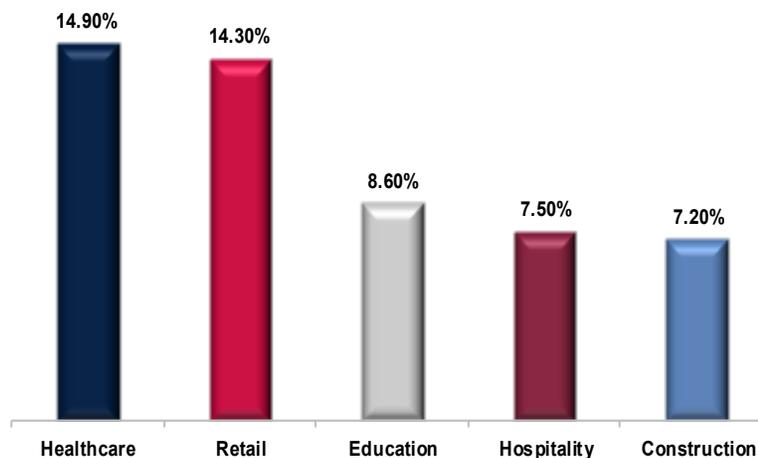
Source: U.S. Bureau of Labor Statistics

Top Employers

Top 10 Pasco County Employers	Number of Employees
Pasco County School District	10,075
Pasco County Government	3,220
HCA Healthcare (five locations)	2,952
State of Florida	1,916
Advent Health Dade City & Zephyrhills	1,413
Pasco County Sheriff	1,362
Advent Health Wesley Chapel	1,325
Medical Center of Trinity	1,296
Morton Plant North Bay Hospital/Recovery Center	1,260
Florida Medical Clinic (22 locations)	1,176

Source: Pasco County EDC

Five Largest Industries

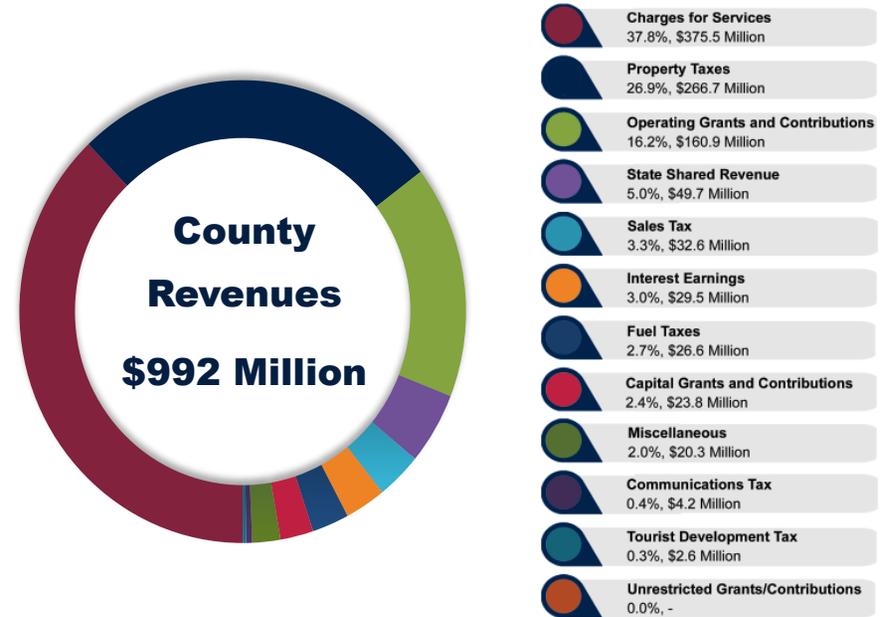


Source: U.S. Statistical Atlas

REVENUES: WHERE THE MONEY COMES FROM

Total County revenues in governmental and business-type activities increased over fiscal year 2019 by approximately \$114.4 million, or 13%. The increase is attributed to operating grants & contributions (\$124.3 million), property taxes (\$23.5 million), and charges for services (\$13.1 million).

The increase in operating grants & contributions is a direct result of funding received to assist the community with the COVID-19 Pandemic. The increase in property taxes and charges for services is due to growth in new construction and revenue for water, sewer, and solid waste user fees.



County Revenues by Fiscal Year

	2018	2019	2020	% Change FY19 to FY20
Charges for Services	\$ 279,656,538	\$ 362,409,352	\$ 375,526,426	3.6%
Property Taxes	\$ 224,808,508	\$ 243,163,508	\$ 266,656,291	9.7%
State Shared Revenue	\$ 46,992,883	\$ 51,307,348	\$ 49,724,003	-3.1%
Miscellaneous	\$ 33,239,365	\$ 45,163,977	\$ 20,281,542	-55.1%
Operating Grants & Contributions	\$ 30,562,698	\$ 36,567,530	\$ 160,915,454	340.1%
Interest Earnings	\$ 14,977,565	\$ 35,745,479	\$ 29,507,865	-43.3%
Capital Grants & Contributions	\$ 30,486,818	\$ 33,512,839	\$ 23,821,401	-28.9%
Sales Tax	\$ 29,079,560	\$ 31,428,175	\$ 32,550,819	3.6%
Fuel Taxes	\$ 27,898,405	\$ 29,253,007	\$ 26,598,903	-9.1%
Communications Tax	\$ 4,731,877	\$ 4,220,537	\$ 4,182,160	-0.9%
Tourist Development Tax	\$ 2,583,618	\$ 3,040,375	\$ 2,622,135	-13.8%
Grants & Contributions not restricted	\$ 583,142	\$ 2,193,560	\$ -	-100.0%
Total	\$ 725,600,977	\$ 878,005,687	\$ 992,386,999	13%

REVENUES: PROPERTY TAXES

The Board of County Commissioners (BCC) and other taxing entities set a property tax rate, called a millage rate, used to calculate overall property taxes. A mill is equal to \$1 of tax for every \$1,000 of assessed property value. Pasco County has maintained a 7.6076 millage rate since 2016 while being able to maintain or improve services. The amount paid in taxes each year is based on this formula:

$$\begin{aligned} \text{Assessed Property Value} - \text{Exemption(s)} &= \text{Taxable Value} \\ \text{Taxable Value}/1,000 \times \text{Total Millage Rates} &= \text{Total Property Tax} \end{aligned}$$

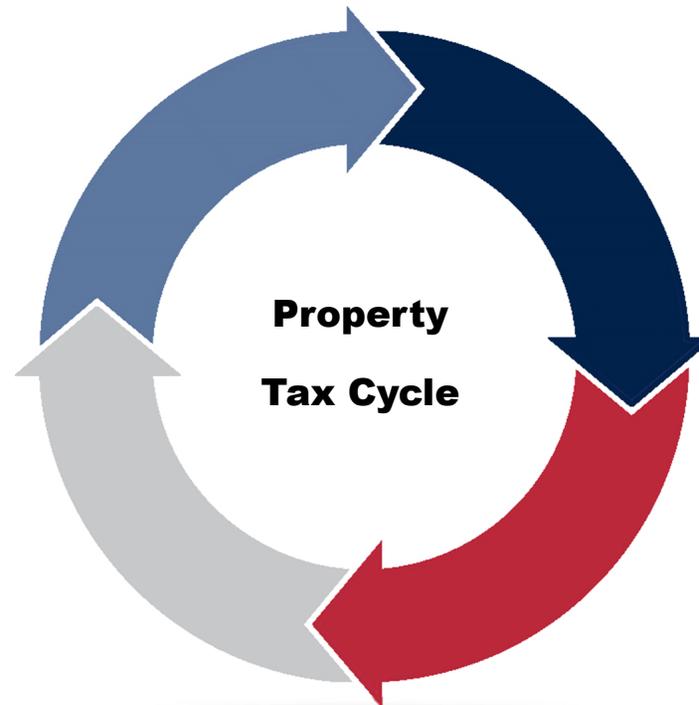
The county-level system of checks and balances put in place by the Florida Legislature is illustrated in the annual property tax cycle. The Property Appraiser, Tax Collector, Clerk & Comptroller, and taxing agencies such as the Board of County Commissioners have separate and distinct roles in the process. The cycle ends when the Tax Collector receives payment and turns the funds over to the Clerk & Comptroller. In the role as the Chief Financial Officer to the BCC, the Clerk & Comptroller uses the funds to pay the County's bills.

November: Property Tax Bill

Tax bills are mailed and payments collected by the *Tax Collector*. Collected payments are remitted to the *Clerk & Comptroller* for proper accounting.

August: Property Tax Notice

Notice of proposed taxes, called a Truth in Millage (TRIM) notice, is mailed by the *Property Appraiser*. Taxpayers may challenge the assessment by petitioning the Value Adjustment Board through the *Clerk & Comptroller*.



January: Property Value Assessed

Market value and exemption eligibility are determined by the *Property Appraiser*.

July: Tax Millage Rate

The *BCC and other taxing entities* set millage rates based on the amount of money needed to cover expenses.

REVENUES: PROPERTY TAXES

When property owners in unincorporated Pasco County pay their tax bill from the Tax Collector, 58.79% of the revenue goes to the Board of County Commissioners (BCC). The remaining 41.21% is received by other taxing authorities in the County.

How Your Property Taxes Are Allocated



Pasco County Government	7.6076	Pasco County Operating	Total 9.4807 Mills (58.79%)
	1.8036	County Municipal Fire	
	0.0695	General Obligation	
Pasco County Schools	4.6010	County School Operating	Total 6.1010 Mills (37.83%)
	1.5000	County School Outlay	
District Agencies	0.2801	Southwest Florida Water Management District	Total 0.2801 Mills (1.74%)
Mosquito Control	0.2646	Mosquito Control	Total 0.2646 Mills (1.64%)

Property Tax Calculation Example

Property taxes are calculated on the assessed value of a home, after exemptions. Primary residences in Florida are eligible to receive up to \$50,000 in homestead exemptions. The example below assumes the owner's primary residence is assessed at \$150,000.

Of the \$1,765 total annual tax bill for this home, \$948.07 is collected on behalf of the BCC to fund the Sheriff, 911 emergency communications, fire, EMS, parks, libraries, and other general government services.

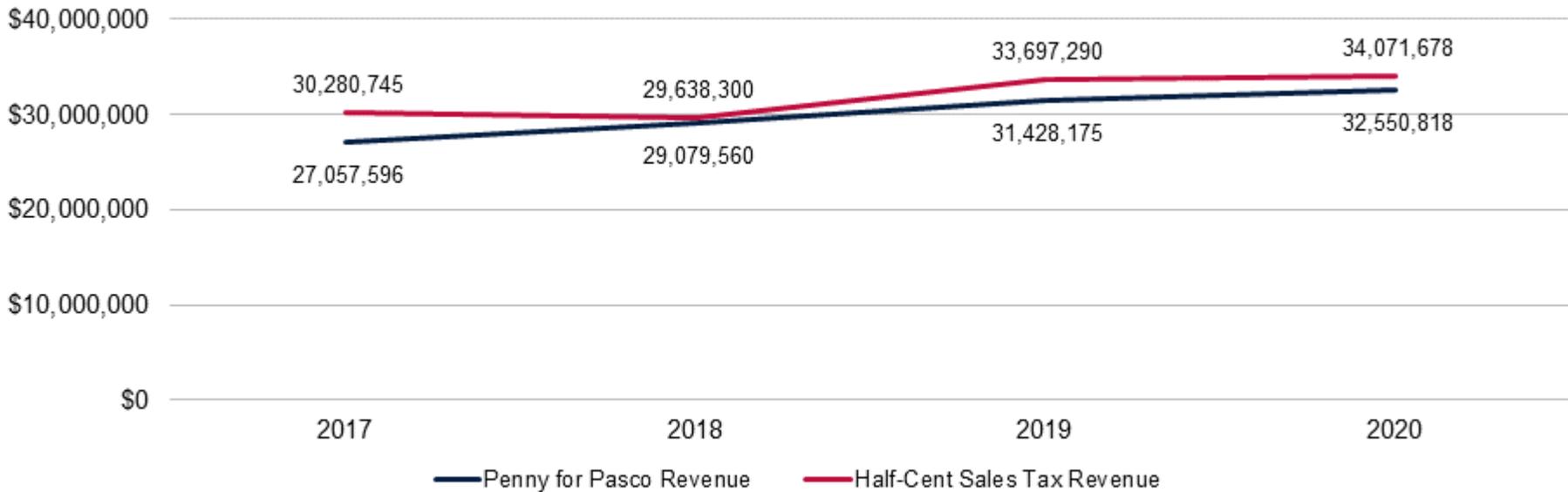
Assessed Value of Primary Residence	\$	150,000
Homestead Exemption for School Taxes		25,000
Homestead Exemption for Non-School Taxes		50,000

	Pasco County Government	Pasco County Schools	District Agencies	Mosquito Control
Assessed Value	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
- Exemptions	50,000	25,000	50,000	50,000
Taxable Value	\$ 100,000	\$ 125,000	\$ 100,000	\$ 100,000
/ 1,000	100	125	100	100
x Total Millage	9.4807	6.1010	0.2801	0.2646
Total Property Tax	\$ 948.07	\$ 762.63	\$ 28.01	\$ 26.46
Total Property Tax Bill				\$ 1,765

For illustrative purposes only. Does not include Non-Ad Valorem Assessments. Totals include rounding.

REVENUES: SALES TAXES

Sales Tax Revenues

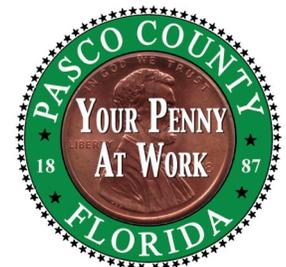


Half-Cent Sales Tax

Among state-shared revenue authorized by the Legislature, the Half-Cent Sales Tax generates the largest amount of revenue for local governments. Based on population, the share of this revenue grows as the county population grows. Funds from this revenue source are used to fund county operations and various capital improvements.

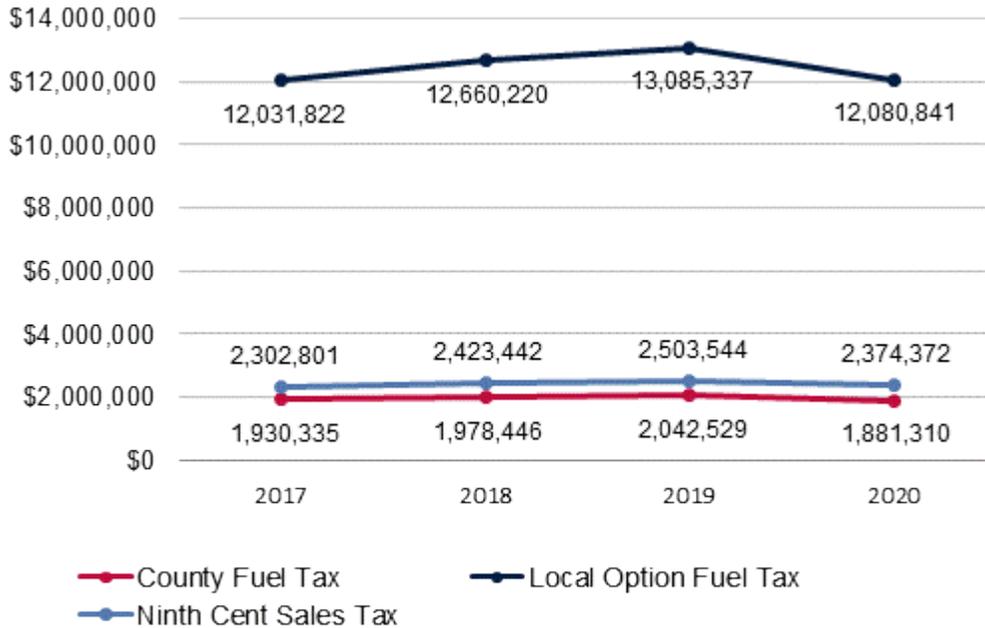
Penny for Pasco

The Penny for Pasco is a Local Government Infrastructure Surtax — that is, a type of sales tax. Approved by voters twice, this tax, at a rate of one cent per each dollar per qualifying sale, provides designated funds for economic development, public safety vehicles and equipment, conservation of land and natural resources, transportation infrastructure improvements, and enhancements for educational facilities. Penny for Pasco revenues are used to enhance the quality of life for citizens through the completion of capital projects for the County, cities, and school board.



REVENUES: OTHER TAXES

Fuel Taxes



Fuel Taxes

County governments are authorized to levy up to 12 cents on each gallon of gas in the form of three separate levies. The Florida Legislature requires counties to levy the first seven cents, through two separate levies, to fund transportation expenditures even if county government did not impose the tax (county fuel tax and ninth-cent sales tax). Additionally, Pasco County levies the last optional five-cent tax to fund the transportation capital improvement plan (local option fuel tax).

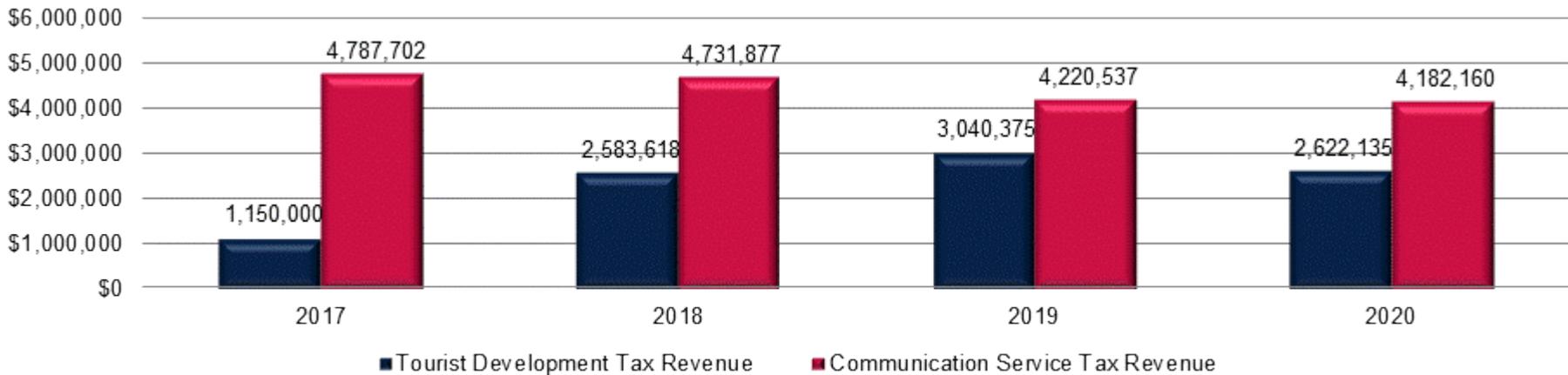
Tourist Development Tax

Pasco County levies a 4% tax on short-term lodging to fund the promotion and expansion of Pasco tourism.

Communication Service Tax

A tax of 2.44% is imposed on each sale of communications services in Pasco, such as telephone service and cable TV, to fund County operations.

Other Taxes



REVENUES: USER FEES FOR BUSINESS-TYPE ACTIVITIES

Business-type activities are those activities for which a fee is charged to external users for goods or services.

Pasco County provides services based on user fees for two utilities:

Water & Sewer



Water service rates are based on the real costs of treating and delivering water to customers. To determine rates, a study is conducted to identify the costs the County has incurred for system

Save H₂O

improvements, maintenance, operations, administration, and financing. Once the study is complete, a public hearing notice is published and, at the appointed time, held.

Subsequently, rates are adopted by resolution and put into effect.

Solid Waste



The Solid Waste Department provides an integrated and comprehensive solid waste management system for the citizens of Pasco County, including recycling, resource recovery, and hazardous waste

Garbage

programs. An annual assessment of \$72 is billed to Pasco County homeowners; additional tipping fees

are charged to residential and commercial customers at the landfill or waste-to-energy facilities. Similar to water service rates, solid waste rates are based on the real costs of providing the service to customers.

2020 Revenue From User Fees	Total
Water & Sewer	\$145,271,178
Solid Waste/Resource Recovery	62,006,736

Water & Sewer Bill Example

Example assumes use of 17,000 gallons of water per month.

	Rates		Totals
Water Base Charge	\$ 9.84		\$ 9.84
1,000 to 5,000 gallons	\$ 1.95	per 1,000 gallons	\$ 9.75
5,001 to 10,000 gallons	\$ 3.09	per 1,000 gallons	\$ 15.45
10,001 to 15,000 gallons	\$ 6.21	per 1,000 gallons	\$ 31.05
15,001 and over	\$ 8.37	per 1,000 gallons	\$ 16.74
Water Subtotal			\$ 82.83
Sewer Base Charge	\$19.00		\$ 19.00
Sewage Rate	\$ 5.85	per 1,000 gallons (max 10,000 gallons)	\$ 58.50
Sewage Subtotal			\$ 77.50
Total Monthly Bill			\$160.33

BUDGET OVERVIEW

By law, the Pasco County Board of County Commissioners (BCC) must create and approve a balanced budget in which revenues equal expenses. The budget outlines operations, services, and projects the County plans to fund for the upcoming fiscal year. In addition to funding the departments under the BCC, commissioners are required to fund portions of the County constitutional officers' budgets for County-based services.

The adopted operating budget for FY 2020 totaled \$1.6 billion, an increase of \$140.4 million, or 9%, from the previous fiscal year.

Pasco County's 65 nonbusiness activities are designated for a specific purpose and categorized within one of the following fund types:



General Fund

Basic operating fund for the County.
May be used for any purpose.

Debt Service Funds

Used to accumulate long-term debt and pay principal and interest on same.

Enterprise Funds

Revenue sources from services substantially supported by user fees, such as utility service.

Special Revenue Funds

Revenue earmarked or restricted for a certain purpose, such as fire service and grants.

Capital Projects Funds

Used to account for construction or acquisition of assets such as facilities, equipment, and roads.

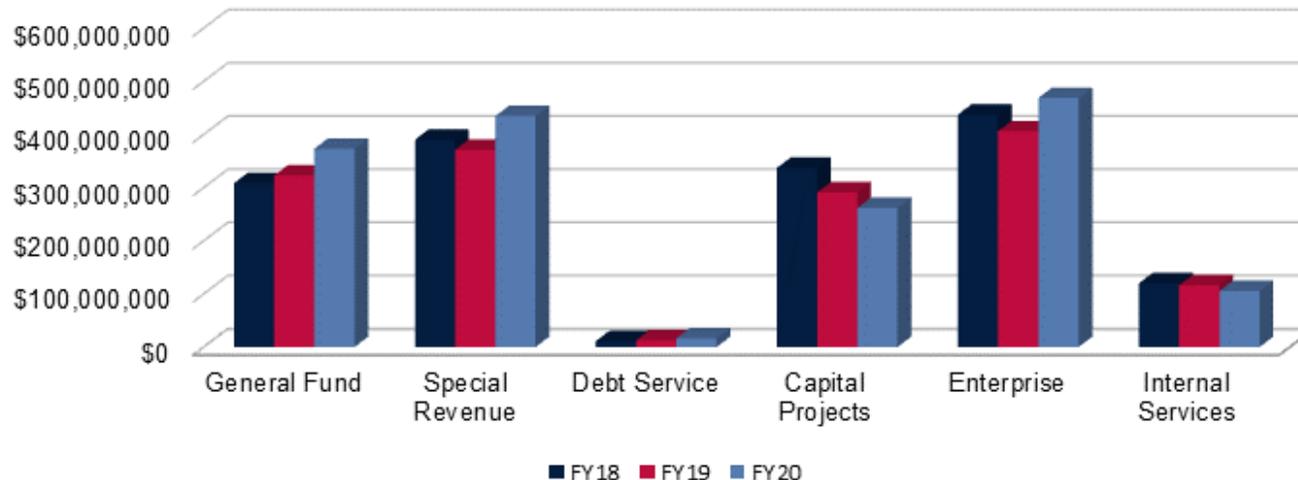
Internal Services Funds

Used for services provided to other funds within the County, such as fleet services, employee health insurance, and property insurance.

BUDGET COMPARISON

Budget by Fiscal Year

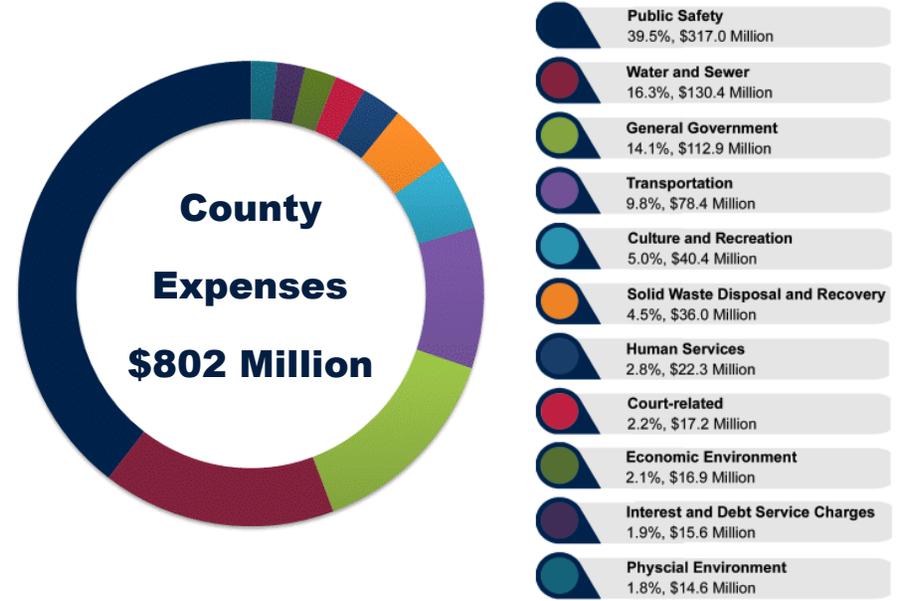
Fund Type	2018	2019	2020	% Change FY19 to FY20
General Fund	\$ 307,905,513	\$ 322,571,827	\$ 372,965,962	16%
Special Revenue	\$ 390,009,811	\$ 371,022,400	\$ 434,395,666	17%
Debt Service	\$ 11,184,354	\$ 12,848,513	\$ 16,660,192	30%
Capital Projects	\$ 336,981,016	\$ 290,755,893	\$ 261,608,730	-10%
Enterprise	\$ 437,266,130	\$ 405,919,760	\$ 468,581,488	15%
Internal Services	\$ 119,944,307	\$ 116,306,493	\$ 105,641,919	-9%
Total	\$ 1,603,291,131	\$ 1,519,424,886	\$ 1,659,853,957	9%



EXPENSES: WHERE THE MONEY GOES

In fiscal year 2020, County expenses for governmental and business-type activities totaled \$801.7 million, an 11.6% increase over the previous fiscal year. As has been the trend over recent fiscal years, the largest portion (\$317.0 million, 39.5%) of expenses went toward public safety.

The largest dollar increase in 2020 compared to prior-year funding was for transportation: \$38 million (93.9%). The largest percentage increase in 2020 funding compared to the prior year was for economic environment: 147% (\$10 million).



County Expenses by Fiscal Year

	2018	2019	2020	% Change FY19 to FY20
Public Safety	\$ 232,294,089	\$ 282,796,297	\$ 317,023,787	12.1%
Water and Sewer	\$ 128,388,703	\$ 135,844,367	\$ 130,448,221	-4.0%
General Government	\$ 85,455,494	\$ 115,526,598	\$ 112,870,324	-2.3%
Transportation	\$ 30,934,043	\$ 40,426,371	\$ 78,383,294	93.9%
Culture and Recreation	\$ 17,158,692	\$ 37,598,987	\$ 40,405,770	7.5%
Solid Waste Disposal and Recovery	\$ 22,196,337	\$ 33,791,479	\$ 36,029,086	6.6%
Human Services	\$ 17,199,316	\$ 19,954,416	\$ 22,328,331	11.9%
Physical Environment	\$ 13,420,957	\$ 15,953,949	\$ 14,555,528	-8.8%
Court-related	\$ 21,055,295	\$ 15,578,277	\$ 17,169,836	10.2%
Interest and Debt Services Charges	\$ 12,917,850	\$ 13,915,011	\$ 15,589,593	12.0%
Economic Environment	\$ 20,110,827	\$ 6,827,952	\$ 16,865,211	147.0%
Total	\$ 601,131,603	\$ 718,213,704	\$ 801,668,981	11.6%

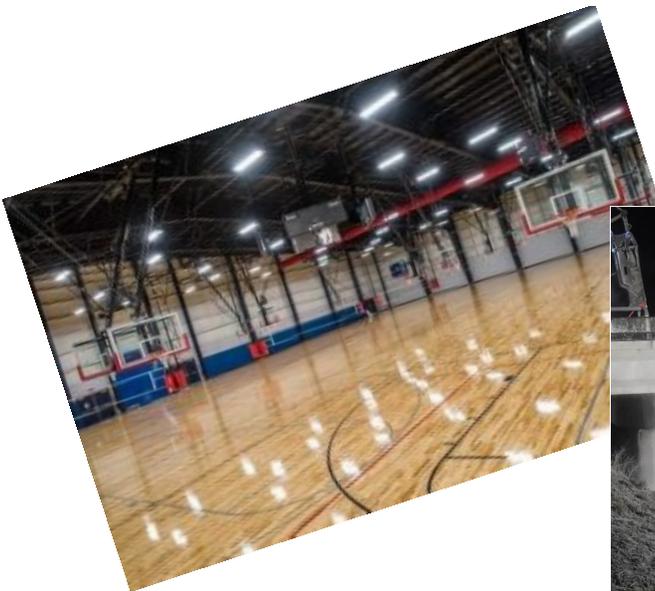
EXPENSES: MAJOR CAPITAL PROJECTS

As part of the annual budget process, the County allocates funding for future capital improvements such as land, facilities, roadway systems, drainage systems, and other infrastructure improvements.

In fiscal year 2020, while 82% (\$659.1 million) of County expenses was dedicated to operations, the remaining 18% (\$142.6 million) was dedicated to the capital-improvement plan.

Some of the major capital projects worked on in 2020 are captured here.

Major Capital Projects	
I-75 & Overpass Road Interchange	\$ 15,312,252
Ridge Road Extension Phase 1B	\$ 29,300,996
Gulf Trace Paving Assessment Project	\$ 2,119,270
Stormwater Culvert Replacement	\$ 2,968,799
State Road 56 Extension	\$ 2,049,185
Fields @ Wiregrass Sports Complex	\$ 15,208,968
Deep Well Injection	\$ 2,949,534
Environmental Lands Acquisition and Management Program	\$ 22,137,025
East Pasco Transfer Station Expansion	\$ 2,138,553
Boyette Road Reservoir Improvements	\$ 2,352,694
Starkey Boulevard Forcemain Extension	\$ 3,710,145
Wesley Center WWTP Expansion	\$ 7,325,531
	\$ 107,572,952

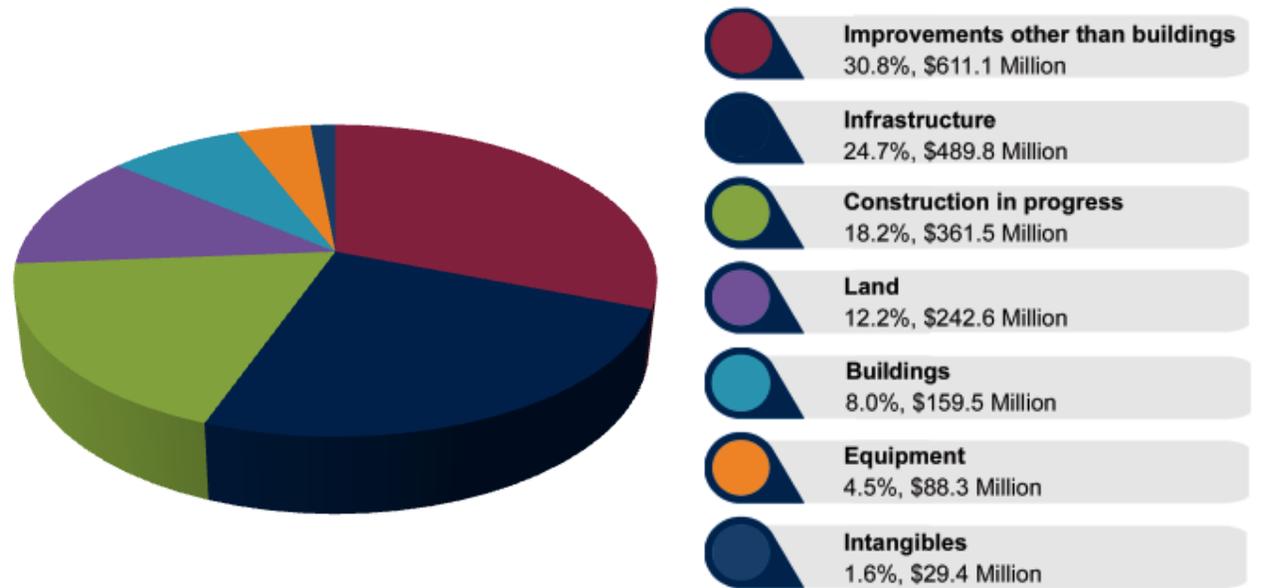


YOUR TAX DOLLARS AT WORK: CAPITAL ASSETS

The County's capital assets for total primary governmental activities as of September 30, 2020, reached \$1.98 billion, net of accumulated depreciation. This represents an increase of \$175.3 million from fiscal year 2019. Improvements, other than buildings, represent the largest capital asset category at \$611.1 million. These assets are defined as permanent improvements that add value to land, but do not have a definitive useful life (e.g., fences, retaining walls, etc.).

As the County continues to grow in population, the needs and requests of the citizens of Pasco also will continue to grow. Based on the projected growth, an increase in capital assets is expected to continue into future years.

Capital Assets, Net of Accumulated Depreciation Total Primary Government			
Category	2018	2019	2020
Improvements other than buildings	\$ 594,105,686	\$ 622,490,219	\$ 611,079,382
Infrastructure	392,694,808	391,813,553	489,840,718
Construction in progress	200,539,025	315,653,576	361,473,788
Land	196,627,497	208,096,875	242,645,512
Buildings	169,509,659	169,984,606	159,494,914
Equipment	73,949,742	79,108,432	88,310,221
Intangibles	20,181,153	19,872,347	29,435,595
Totals	\$1,647,607,570	\$1,807,019,608	\$1,982,280,130

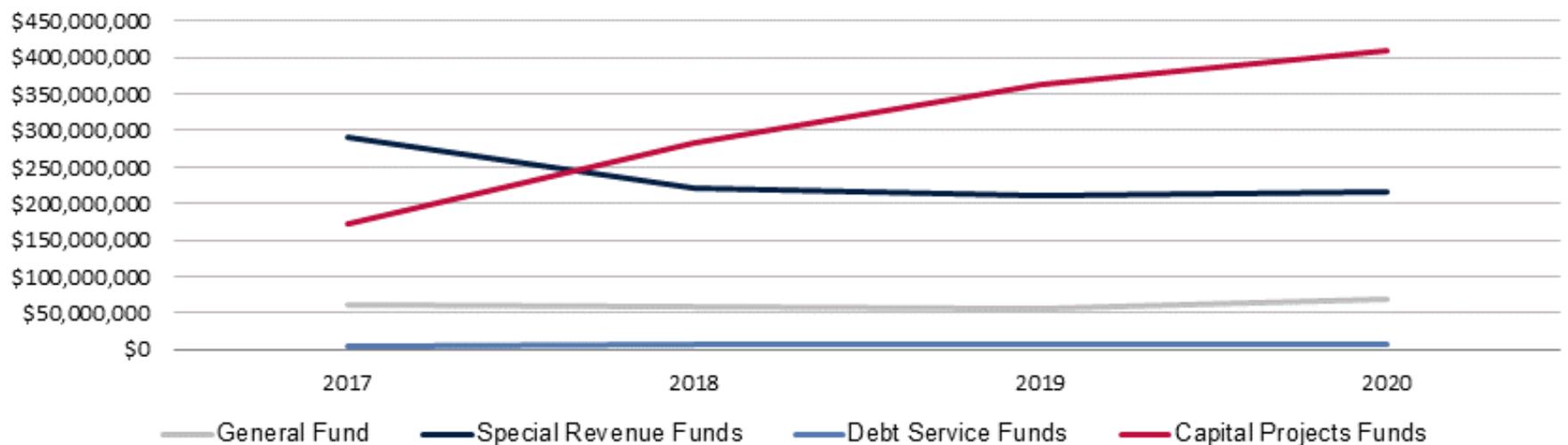


YOUR TAX DOLLARS AT WORK: FUND BALANCE

Fund balance represents the balance of funds resulting from prior-year funds carried forward and added to current-year revenues, less current-year expenses. Spendable fund balance is categorized as restricted, committed, assigned, or unassigned. Collectively, the first three categories have their use restricted by an external resource provider (such as grantors or creditors), commission designation, state statute, or local ordinance, all of which stipulate how funds may be spent. Any residual spendable funds not classified for a specific purpose are deemed unassigned fund balance.

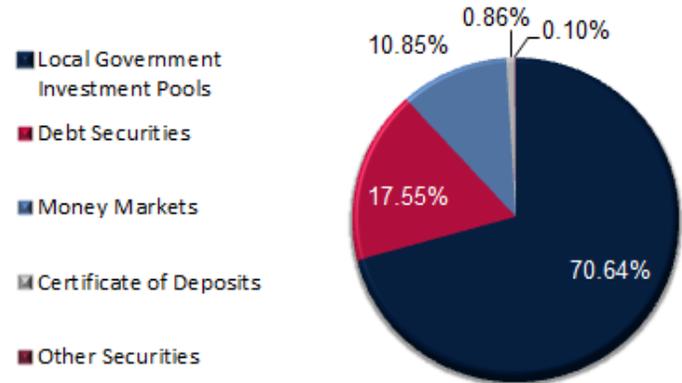
Fund balances remaining at the end of a fiscal year may be used to budget “rainy day” reserves the following fiscal year. Pasco County has a goal to increase budgeted reserves in all operating funds to 16.7% (two months) of operating expenses, for emergencies.

Fund Balances as of Fiscal Year End						
	2017	2018	2019	2020	Value Change FY19 to FY20	% Change FY19 to FY20
General Fund	\$ 60,216,906	\$ 58,655,035	\$ 57,021,144	\$ 68,091,640	\$ 11,070,496	19.41%
Special Revenue Funds	\$ 289,842,674	\$ 222,225,952	\$ 211,178,953	\$ 216,324,175	\$ 5,145,222	2.44%
Debt Service Funds	\$ 4,726,713	\$ 6,419,401	\$ 6,776,127	\$ 7,057,059	\$ 280,932	4.15%
Capital Projects Funds	\$ 170,968,791	\$ 282,669,281	\$ 361,970,336	\$ 409,976,766	\$ 48,006,430	13.26%
Total Allocation	\$ 525,755,085	\$ 569,999,669	\$ 636,946,560	\$ 701,449,640	\$ 64,503,080	10.13%



YOUR TAX DOLLARS AT WORK: INVESTMENTS

As custodian of BCC funds, the Clerk & Comptroller invests surplus public funds until they are needed to pay County expenses. The Clerk & Comptroller invests the portfolio in high-quality securities, money markets, and certificates of deposit, producing the best and safest returns, ultimately reducing taxpayer burden. Investments are made in compliance with Section 218.415, Florida Statutes, which requires investment policies to place the highest priority on safety of principal and liquidity of funds. Optimizing return on investment is secondary to these two requirements.



Interest Income Earned by Fiscal Year

2017	2018	2019	2020
\$ 9,686,157	\$ 20,201,857	\$ 33,644,246	\$ 27,437,839

The County revised its investment policy during fiscal year 2017, allowing the Clerk & Comptroller to diversify the investment portfolio while remaining within Section 218.415, Florida Statutes.

Investment Portfolio as of Fiscal Year End

2017	2018	2019	2020
\$ 955,713,480	\$ 1,027,188,325	\$ 1,124,707,669	\$ 1,230,907,141

In 2020, the majority of the portfolio was invested in local government investment pools (70.64%). The remainder was invested in debt securities (17.55%), money market deposits (10.85%), certificates of deposit (0.86%), and other securities (0.11%).

Local Government Investment Pools (70.64%)

Florida Trust	\$622,135,370
Florida Class	\$ 73,785,321
State Board of Administration – FL Prime	\$156,228,178
Florida Fixed Income Trust	\$ 1,401,294
Florida Palm	\$ 16,005,348

Debt Securities (17.55%)

Asset-Backed	\$32,214,870
Federal Home Loan Bank	\$64,588,517
Municipal Bond	\$ 2,339,827
United States Treasury	\$55,489,259
Corporate Issues	\$53,491,545
Supra-National Agency Bonds	\$ 7,886,033

YOUR TAX DOLLARS AT WORK: COUNTY DEBT

Pasco County borrows money, or issues bonds, to fund projects and purchases. This practice allows the County to spread repayments over time and share costs among current and future taxpayers. Prior to 2020, governmental debt made up 32% of the total debt with the remaining 68% attributed to business-type activities (water, sewer, and solid waste). The increase in governmental debt to 38% is due to four general obligation bonds authorized by the citizens of Pasco County on November 6, 2018 for the sheriff, fire rescue, parks, and libraries.

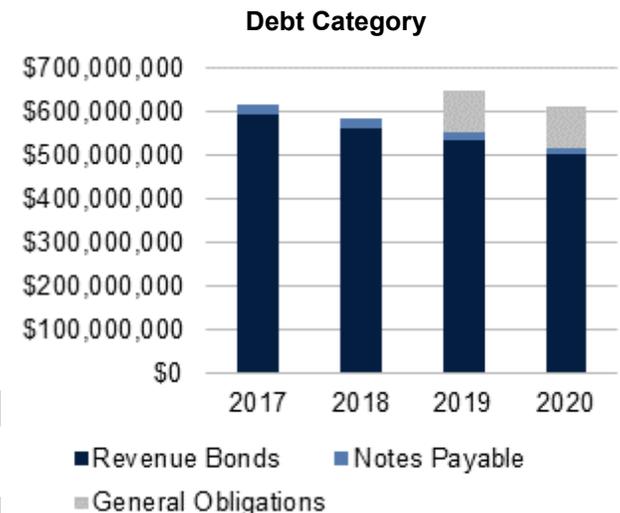
In addition, business-type activities debt was reduced to 62%. During the course of fiscal year 2020, the county took advantage of lowering interest rates to refund some of the current outstanding debt. This allowed the county to maintain various projects from prior issuances at a lower interest rate than the existing issuance, saving taxpayer dollars over the life of the bonds.

Some of the refunding was related to financing for:

- Expansion of State Road 56 from Meadow Pointe Blvd. to U.S. 301
- Acquisition and capital improvements of the Pasco Aqua System
- Reduced interest for the unpaid portion of the Water & Sewer Revenue Bond, series 2006 and 2009 A&B.

Debt Category

	2017	2018	2019	2020
Revenue Bonds	\$ 592,324,501	\$ 562,059,074	\$ 533,717,420	\$ 501,325,897
Notes Payable	\$ 24,462,923	\$ 22,226,452	\$ 19,230,971	\$ 16,231,494
General Obligation Bonds	\$ -	\$ -	\$ 96,848,323	\$ 94,924,300
Total Debt	\$ 616,787,424	\$ 584,285,526	\$ 649,796,714	\$ 612,481,691



Debt by Activity Type

	2019	2020	2019%	2020%
Governmental	\$ 208,357,998	\$ 233,459,595	32%	38%
Business-Type Activities	\$ 441,438,716	\$ 379,022,095	68%	62%
Total Debt	\$ 649,796,714	\$ 649,796,714	100%	100%

YOUR TAX DOLLARS AT WORK: NET WORTH

A Statement of Net Position — or Net Worth — presents information on all County assets, deferred outflow of resources, liabilities, and deferred inflows of resources.

It can be used to determine the overall health of the County's financial position.

With a total Net Position increase of 8.79%, Pasco County continues to see an increase in overall net position and continues to be in a prime economic position to meet financial obligations and service commitments.

	Governmental Activities 2020	Business-Type Activities 2020	Total All Activities 2020	2019	% Change FY19 to FY20
Assets/Deferred Outflows					
Current and Other Assets	\$ 933,037,416	\$ 601,950,300	\$ 1,534,987,716	\$ 1,390,861,487	10.36%
Capital Assets	1,199,714,035	782,566,095	1,982,280,130	1,807,019,608	9.70%
Total Assets	2,132,751,451	1,384,516,395	3,517,267,846	3,197,881,095	9.99%
Deferred Outflows	179,137,571	21,740,936	200,878,507	159,968,497	25.57%
Liabilities/Deferred Inflows					
Current	\$ 100,701,420	\$ 42,156,409	\$ 142,857,829	\$ 135,528,059	5.41%
Non-Current Liabilities	757,343,464	394,474,132	1,151,817,596	983,857,747	17.07%
Total Liabilities	858,044,884	436,630,541	1,294,675,425	1,119,385,806	15.66%
Deferred Inflows	33,744,735	1,917,371	35,662,106	43,616,961	-18.24%
Net Position					
Net Investment in Capital Assets	\$ 865,085,216	\$ 506,048,243	\$ 1,371,113,459	\$ 1,397,923,505	-1.92%
Restricted	483,810,852	193,521,869	677,332,721	572,385,958	18.33%
Unrestricted	71,203,335	268,139,307	339,342,642	224,537,362	51.13%
Total Net Position	\$ 1,420,099,403	\$ 967,709,419	\$ 2,387,808,822	\$ 2,194,846,825	8.79%

GLOSSARY



Assets: What is owned by the County. Includes such items as pooled cash and investments, receivables, internal balances, inventories, deposits with others, prepaid items, and deferred charges.

Business-type Activities: Activities supported by user charges. The County maintains five business-type funds used to account for activities for which a fee is charged to external users for goods or services. The two business-type funds are water and sewer and solid waste.

Capital Assets: Property with a useful life over a year not intended for sale. Includes items such as County land, construction-in-process, equipment, infrastructure, and buildings and improvements net of depreciation.

Deferred Inflows of Resources: An acquisition of net position that applies to future period(s); not recognized as revenue until then.

Deferred Outflows of Resources: A consumption of net position that applies to future period(s); not recognized as an expense until then.

Fund Balance: The difference between assets and liabilities reported in the balance sheet of a governmental fund.

General Government Services: Services provided to citizens funded by general revenues.

General Obligation Bonds: Municipal bond backed by the credit and taxing power of the County rather than revenue from a given project.

General Revenues: All revenues not required to be reported as program revenues in the government-wide statement of activities. General revenues include property taxes, sales and use taxes, state-shared revenues, as well as other County-levied taxes, investment income, rents and concessions, and the sale of surplus property.

Governmental Activities: Nonbusiness-type activities supported mainly by taxes and general, program, and miscellaneous revenues.

Net Investment in Capital Assets: Amounts invested in capital assets less accumulated depreciation and any outstanding debt used to acquire these assets.

Liabilities: What the County owes.

Net Position: The difference between the total of assets plus deferred outflows of resources and liabilities, plus deferred inflow of resources reported in the statement of net position: the net worth of the County.

Notes Payable: Short-term municipal bonds used to fund a specific project.

Restricted: Funds set aside for a specific purpose.

Revenue Bond: Municipal bond supported by revenue generated by the specific project being financed by the bond.

ONLINE RESOURCES

www.pascoclerk.com

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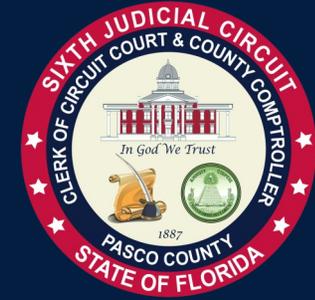
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